Welcome!

- Thank you for joining the meeting.
- We will begin in a few minutes.
- All attendees will be muted upon entry.
- We are recording the session.
- Please use the chat feature to submit questions all questions will be addressed at the end of the session.

If you do not hear the speaker, please dial in: Dial in: 1-646-558-8656 or 1-669-900-6833 Webinar ID: 969 8531 9012 Passcode: 524126

Agenda

- In-Market Solutions
 - Well360 Diabetes
 Management
 - Well360 MSK
 - Well360 Clarity
- Clinical Updates
 - UM Expansion
 - Well360 Kidney Care Management



Performance of In-Market Solutions

RECENTLY LAUNCHED LIVING HEALTH SOLUTIONS

	Partner	Launch date	Availability by markets/segments
Well360 Diabetes Management	Sonduo by verily	1/1/2022	Regional (PA, WV, DE) and National Commercial ASO and Fully Insured; Federal Markets (ACA & MA)
Well360 Motion	SWORD HEALTH	1/1/2022	Regional and National Commercial ASO
Well360 Clarity	HIGHMARK HEALTH	7/1/2021	Regional and National Commercial ASO

WELL360 DIABETES MANAGEMENT

- Launched across Highmark's PA, WV, DE BoB 1/1/2022: Commercial Fully Insured, Commercial ASO, ACA, Medicare Advantage Individual
 - Medicare Advantage Group Launching 7/1/2022
 - Highmark NY Commercial FI later this year
- Claims Billed: \$75 PPPM (ASO)
- New ASO PGs Coming Soon 100% at risk for health outcomes
- ASO Sales to Date
 - Commercial ASO Clients: 15 | 7k Eligible Diabetes Members
- Insured Rollout
 - Commercial Fully Insured Clients: 2,473 | 30k Eligible Diabetes Members
 - ACA & MA LOB: 49k Eligible Diabetes Members
- YTD Total Enrollment = 1,453





WELL360 MOTION

- Available to ASO clients with 500+ contracts
- Claims Billed: Annual program cost max = \$850.
 - Initial Enrollment fee of \$450 + \$20/session x maximum 20 sessions
- Projected 2:1 ROI in Y1; Client PGs not offered at this time
- ASO Sales to Date
 - 12 Clients | 56k Contracts | 118k Members
- Early Customer Feedback
 - "Easy registration process and online scheduling."
 - "Great communication from the physical therapists."





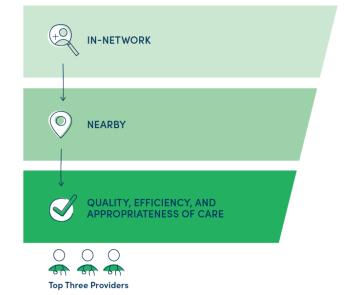
WELL360 CLARITY

- Available to ASO clients with 500+ contracts
 - Rollout to select PA Commercial FI Clients 7/1/2022
- Admin Billed = \$9.00 PCPM
- Total Cost of Care PGs Up to 3%
- ASO Sales to Date
 - 15 Clients | 47k Contracts | 102k Members
 - 2 Clients sold for April and July implementation | additional 15k Members

Early Customer Feedback

- 98% overall member satisfaction rate
- On average, 2 of every 10 members educated on Well 360 Clarity highquality, cost-efficient providers commit to switching.
- 60% of members reached by Member Engagement Guides are connected to PCPs and other in network specialists.



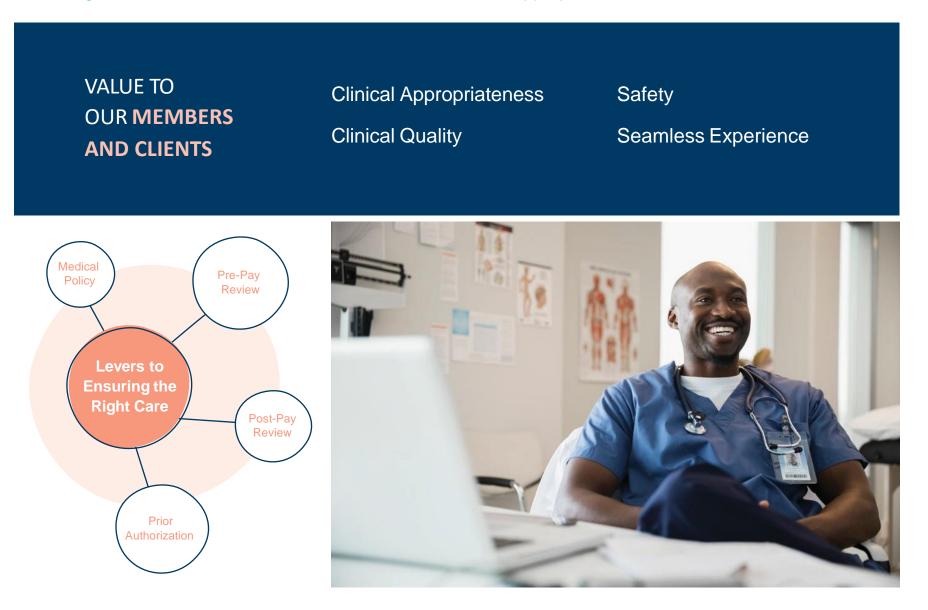


Clinical Enhancements Spring/Summer 2022

Utilization Management

Ensuring the Right Care

Protecting members with evidence-based care that is effective, appropriate, and safe.



Delivering Value with a Consistent, Safe, and Simple Experience

CONSISTENCY ACROSS GEOGRAPHIES Applies in area, out of area, and out of network **INPATIENT IMPROVED PATIENT SAFETY** By reducing inappropriate utilization and duplicative radiation exposure RADIATION OUTPATIENT **ONCOLOGY** SIMPLIFIED MEMBER EXPERIENCE Utilization We'll request any needed documentation from requesting Management providers **Programs** LABORATORY RADIOLOGY RELATED AND CARDIAC **GENETIC** IMAGING **TESTING** MUSCULOSKELETAL

Radiology and Cardiac Imaging Program

CONSISTENCY ACROSS GEOGRAPHIES

Applies in Area, Out of Area, and Out of Network

IMPROVED PATIENT SAFETY

By reducing inappropriate utilization and unnecessary radiation exposure

SIMPLIFIED MEMBER EXPERIENCE

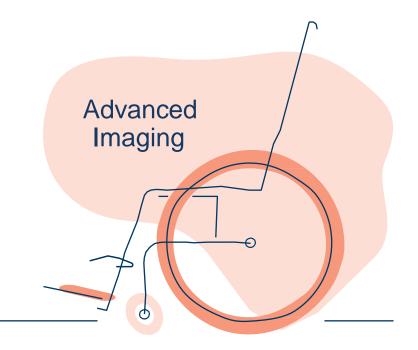
We'll request any needed documentation from requesting providers



Radiology and Cardiac Imaging Program

Advanced Imaging:

Magnetic resonance imaging (MRI) Magnetic resonance angiography (MRA) Positron emission tomography (PET) scans Positron emission tomography – computed tomography (PET-CT) Computerized tomography (CT) scans Computed tomography angiography (CTA) scans Nuclear medicine





Cardiac Advanced Imaging and Diagnostic Services:

Stress testing Myocardial perfusion imaging (SPECT and PET) Stress echocardiography Cardiac CT and MRI Echocardiography: transthoracic and transesophageal (i.e., TTE and TEE)

Diagnostic heart catheterization

Specialized Utilization Management

	RADIOLC	OGY AND CARDIAC IMA	AGING		
1	Magnetic resonance imaging (MRI) Positron emission tomography (PET) scans	Computerized tomography (CT) scans Stress testing Myocardial perfusion imaging	Cardiac CT and MRI Echocardiography Diagnostic heart catheterization		
	Interventional Pain Spinal injections/ denervation Stimulators/pain pumps	Spine Surgery Fusions Decompressions Disc replacements	Laser Joint Surgery Joint replacement Arthroscopy Open procedures		
	LABORATOR	(RELATED GENETIC T			
	Hereditary cancer screening	Carrier Screening	Neurologic disease testing		
	RADIATION ONCOLOGY				
		Radiation oncology treatments			

Musculoskeletal Management

- Lowers cost per procedure
- Reduces readmissions
- Lowers out-of-pocket costs
- Minimizes lost productivity/workdays
- Reduces complications
- Reduces reoperations



Interventional Pain Management

- · Spinal injections/denervation
- Stimulators/pain pumps



Spine Surgery

- Fusions
- Decompressions
- Disc replacements



Large Joint Surgery

- Joint replacement
- Arthroscopy
- Open procedures

Laboratory Related Genetic Testing



Hereditary Cancer Screening Carrier Screening Neurologic Disease Testing

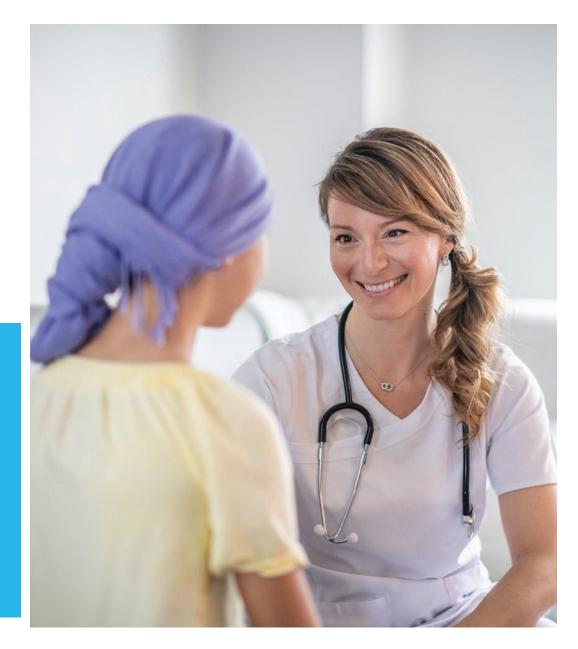
280 procedure codes managed, and ~1,600 claims edits performed in post-service review for in-network providers

Radiation Oncology Treatment

The standards for oncology treatment are always evolving and many patients do not receive a treatment plan consistent with current medical evidence, primarily due to:

- Radiation treatment techniques without clinical evidence for specific cancer types.
- Use of more costly therapy without evidence of superior outcomes.
- Treatment fractions beyond what is necessary to achieve an equivalent result.

This program allows providers to treat patients with the most effective, safe, and appropriate treatments.



Utilization Management Cost Savings and ROI



Inpatient	\$1,500 savings per auth	Average Combined ROI 7.3:1			
Outpatient	\$150 savings per auth				
Specialized Utilization Management					
RadCard	\$20 per auth; \$40 savings per auth	ROI 2:1			
Musculoskeletal	\$110 per auth; \$353 savings per auth	ROI 3.2:1			
Laboratory Related Genetic Testing	\$580 per auth; \$1,528 savings per auth	ROI 2.6:1			
Radiation Oncology	\$780 per auth: \$4,972 savings per auth	ROI 6.4:1			

These projections are intended to provide an estimate of program utilization and cost savings and are based on both book-of-business and client-specific data. Actual utilization and cost savings may differ and may vary, as they are dependent on factors that may change from year to year.

Kidney Care Management

Kidney Care Management

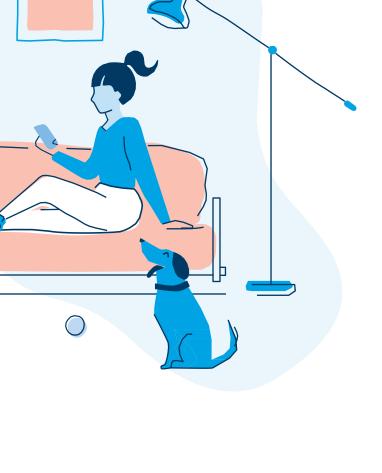
A White Glove, Two-Pronged Approach

Quality Practice Advisors:

- Registered Nurses who work with Providers to identify Gaps in Care and Care Action Plan. Also identifies opportunities to improve care for member.
- Care Navigators:
 - Nurses, Dieticians, Mental Health & Social Services Professionals.
 - Work with Members to execute the Provider established Care Action Plan. Educate members on kidney disease, identify Social Determinants of Health and address Medication Management.
- Planned and Optimized Renal Replacement Therapy (Dialysis)
- Available for Fully Insured Implementation on May 1, 2022. Available as ASO buy-up at renewal starting January 1, 2023.

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- Program Results:
 - Reduction in avoidable ER visits & Unplanned Hospitalizations
 - Improved medication management
 - · Lower overall total medical costs



The provider and member experience

PROVIDER EXPERIENCE		MEMBER EXPERIENCE					
	IDENTIFY	IDE	NTIFY				
Identify provider and patient and the best ways to improve care.							
Providers includ	ing PCP and specialists	Evaluate claims file	Attribute physicians				
ENGAGE		ENGAGE					
Introducing program and choosing how and when to communicate.							
 Program introduce Omnichannel ap Confirm diagnos 	proach (e.g., endocrinologists, cardiologists, dialysis, hospitals, labs, etc.)	 Welcome and program introduction letters Care Navigators reach out to member 	 Conduct Health Risk Assessment Establish preferred omnichannel approach 				
COORDINATE							
	COORDINATE	COOR	DINATE				
	COORDINATE Proactive identification and coordination of c						
 Patient education Medications Specialty visits 	Proactive identification and coordination of c						
Medications	Proactive identification and coordination of c n • Labs • Transplants and dialysis	 Frequency of engagement depends on stage and assessment Home visits are initiated for some patients 	 portunities. Health Action Plan (HAP) created Examples of coordinated actions include SDoH or Medication 				
Medications	Proactive identification and coordination of c n · Labs · Transplants and dialysis · SDoH barriers COLLABORATE	 Frequency of engagement depends on stage and assessment Home visits are initiated for some patients 	 portunities. Health Action Plan (HAP) created Examples of coordinated actions include SDoH or Medication Management 				

Any Questions